

16 December 2025

Dear Adventure Racing friends

I trust that you and your adventure racing colleagues are well.

On behalf of the International Adventure Racing Association (IARA), I would like to update you on progress we continue to make with the association and our plans for 2026.

We are coming to the end of our second year in existence and currently have 13 Full Members and a growing number of other countries ready to come on board as Observer Members. IARA's Steering Committee has been busy putting the legal entity in place for the association (company structure), developing a three-year strategy for IARA that aims to develop a strong and connected membership base to support the development of adventure racing as a sport. We have also been developing the organisation itself in terms of governance, policies and communications. We have progressed a few initial projects from the strategy with the help of volunteers from different countries, and we were delighted to contribute to the 2nd International Adventure Racing Conference held in October.

First Junior Adventure Racing World Championship in July 2026

We have been working with Adventure Racing World Series (ARWS) and local partners in Canada to bring about the 1st Junior Adventure Racing World Champs in 2026. This is an exciting development for the sport and one that will support the development of youth adventure racing in countries around the world. We are also pleased to have a discounted registration fee available to teams representing IARA member countries for this event.

The international adventure racing community decided to establish IARA almost three years ago, following the takeover actions of World Obstacle. It was no easy task to establish a new international association, but we have done this. We already see the important role that IARA has in representing the sport, supporting countries to establish national associations, helping to develop links and share ideas between countries, and in promoting and developing the sport globally. It is clear that our sport benefits from a strong, progressive and independent association.

Membership Fee Proposal

IARA has operated on goodwill with none of its own funds to-date but we have reached a point where it needs to raise revenue to cover its operating costs. The Steering Committee has looked at running costs for the association and various fundraising options. It is necessary to introduce a

modest member fee to cover the basic running costs, which we estimate to be around USD\$4,300 (See breakdown at end of this letter)

To provide operational funding for IARA, we propose using a simple tiered approach to define annual contributions. The tiers are for countries with:

- **Tier 1** - For AR Countries with a large membership base and having a well-established national association e.g. over 5 years **\$400.00**
- **Tier 2** - For AR Countries with a medium membership base and having an established national association e.g. over three years **\$275.00**
- **Tier 3** - For AR Countries with a small membership base and having a newly established national association, \$150.00
- **Observer members**, For AR Countries that have a basic national structure in place. **\$100.00**

The proposed fee allocations for 2026 are listed in the table below.

Full Members	Tier	Proposed Fee (US\$)
Brazil	1	400
Canada	1	400
Czech Republic	2	275
Denmark	1	400
France	1	400
India	3	150
Ireland	2	275
Luxembourg	3	150
Netherlands	2	275
Paraguay	1	400
Spain	1	400
Uruguay	1	400
United States	1	400
		4325
Observers		
Finland		100
Colombia		100
South Africa		100
		300
	TOTAL	4625

The Steering Committee would like your feedback on this proposal. We also welcome any other thoughts or suggestions you may have for other ways in which IARA can generate the income necessary to support its operation.

We would highlight that if IARA is not in a position to generate core funding from its member countries or other sources, the viability of the organisation is in jeopardy.

This matter will be put before the members at the AGM in January but we wished to communicate with all members in advance of this meeting. I would be most grateful if you could bring this correspondence to the attention of your adventure racing colleagues and we look forward to receiving a response from you in the coming weeks.

Yours in adventure racing,

A handwritten signature in black ink that reads 'Cormac MacDonnell'.

Cormac MacDonnell

Chairperson, IARA Steering Committee 2025

International Adventure Racing Association

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IARA projected expenses for 2026

Description	USD \$	Notes
Board and committee expenses (meetings, travel, accommodation)	0	
Legal and compliance costs (including anti-doping compliance, safeguarding)	0	
Audit and financial reporting	135	Annual Fees to HMRC (company registry)
Office operations (rent, utilities, supplies)	350	Admin Office allowance for expenses
Insurance (Professional Indemnity Insurance for directors & officers,)	810	To be investigated
Staff salaries and benefits (including international staff if applicable)	0	
IT systems and software (membership platforms, website, etc)	350	Allowance to cover costs of operating, Zoom, web hosting etc
Repayment of Establishment Cost loans	270	Initial costs of registering company and opening bank account
Member services and support	350	Allowance for expenses
Executive and staff travel for international meetings	0	
Representation at International Events (JARWC/ARWC, Etc)	1350	Allowance to contribute to expense of a representative to attend
Representation at global sports forums (e.g., IOC, GAISF)	0	
Emergency fund for unforeseen expenses (excl currency fluctuation)	200	Contingency
Currency Fluctuations - 1.35 to ave 1.40)	450	Long term forecast shows £ appreciating against US\$
Total	4265	